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UN/CEFACT FORUM

OPERATING PROCEDURES

BETWEEN THE TBG, ATG & ICG

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Table of Contents

24

25	1	INTRODUCTION.....	3
26	2	DEFINITIONS	3
27	3	PROJECT MANAGER.....	4
28	4	WORKFLOW PROCESS PROCEDURE	5
29	4.1	OVERVIEW	5
30	4.2	BUSINESS REQUIREMENTS DEFINITION	5
31	4.2.1	<i>Business requirements project request submission</i>	<i>5</i>
32	4.2.2	<i>Business Requirements Specifications development.....</i>	<i>6</i>
33	4.2.3	<i>Requirements Specification Mapping development.....</i>	<i>6</i>
34	4.2.4	<i>Harmonization</i>	<i>6</i>
35	4.2.5	<i>Validation and Approval.....</i>	<i>7</i>
36	4.3	FINALIZE THE BRS FOR PUBLICATION.....	7
37	4.3.1	<i>Verify the BRS.....</i>	<i>7</i>
38	4.3.2	<i>Publish the BRS.....</i>	<i>7</i>
39	4.4	VALIDATE THE RSM.....	7
40	4.5	TECHNOLOGY SOLUTION TRANSFORMATION AND PUBLICATION	8
41	4.5.1	<i>Technology solution transformation.....</i>	<i>8</i>
42	4.5.2	<i>ICG publication</i>	<i>9</i>
43	5	BULK CORE COMPONENT AND/OR UML ARTIFACT SUBMISSION.	9
44			

45 1 Introduction

46 The bi-annual UN/CEFACT Forum was created to allow the concurrent meeting of all the
47 UN/CEFACT Groups in order to facilitate closer liaison and full interaction as a single
48 working body. This new structure and organization of the UN/CEFACT Permanent Working
49 Groups was approved at the eighth session of UN/CEFACT (27 and 28 May 2002), as
50 document TRADE/2002/8/Rev.1.

51 Three of the UN/CEFACT groups, the International Trade and Business Processes Group
52 (TBG), Applied Technologies Group (ATG) and the Information Content Management Group
53 (ICG) serve as the operational groups and as such are very strongly dependent on one another
54 insofar as one group defines the business requirements, another group transforms the
55 requirements and the third group registers the results for publication. It is therefore important
56 that the groups in question have a coherent set of operating procedures enabling a consistent
57 and seamless flow of information between them.

58 The UN/CEFACT standardization process requires a considerable amount of business user
59 involvement in all steps of the process. The business user is generally situated in the TBG,
60 therefore the TBG also needs to oversee the coherent transformation of the business
61 requirements and to agree with the information that is posted to the different repositories.
62 Consequently each TBG working group needs to follow its projects from its inception through
63 to conclusion.

64 The procedures laid out in this document have been devised to support these requirements so
65 that the responsibilities of each group are respected and the interfaces between each group are
66 clearly identified.

67 To this end, every project that is initiated for the development of a business requirements
68 specification (BRS) must have a nominated TBG project manager who has the responsibility
69 of ensuring the successful progression of the specification through approval, transformation
70 and publication. The project manager shall also be responsible for ensuring that the end
71 deliverable meets the business requirements including managing the resolution of any issues
72 arising during the lifetime of the project.

73 2 Definitions

74 **Audit:** An official examination and verification of UN/CEFACT official documents by the
75 ICG (in the role of an independent party) to ensure that all procedures and documentation
76 requirements have been respected.

77 **Conformance:** Compliance with a referenced set of rules and/or standards

78 **Core Component:** This term is used generically within this document to cover all categories
79 of Core Components as defined in the Core Components Technical Specification.

80 **Validation:** The examination of a given document or object for being incorrect in respect to
81 defined rules.

82 **Verification:** The action of establishing or testing the accuracy or correctness of something.

83 **UML Artifact:** A piece of information that is produced as part of specification development
84 process in compliance with the UN/CEFACT UMM UML profile.

85 **3 Project Manager.**

86 The Project Manager is the key actor in ensuring the successful implementation of a project.

87 The TBG must identify a Project Manager before the TBG approves a project.

88 The Project Manager's role is to:

89 1. Solicit the necessary resources for the development of the BRS and RSM, as
90 appropriate.

91 2. Prepare the project plan with all the major milestones. This plan may already have
92 been submitted as part of the "new project request", in which case the TBG project
93 manager shall confirm that the original project plan is still applicable. If not, the
94 project manager shall revise the plan as required.

95 3. Ensure the approval of the BRS and RSM by the TBG.

96 4. Provide progress updates to the TBG steering committee.

97 5. Interface with the ICG and the ATG to ensure that the RSM is correctly transformed
98 and is in compliance with the BRS.

99 6. Resolve any issues that arise during the lifetime of the project.

100 Within this process the project manager is responsible for signing-off the technology solution
101 as a correct interpretation of the BRS on behalf of the TBG.

102 The Project Manager shall be available during the ICG Audit of the resulting technology
103 solution.

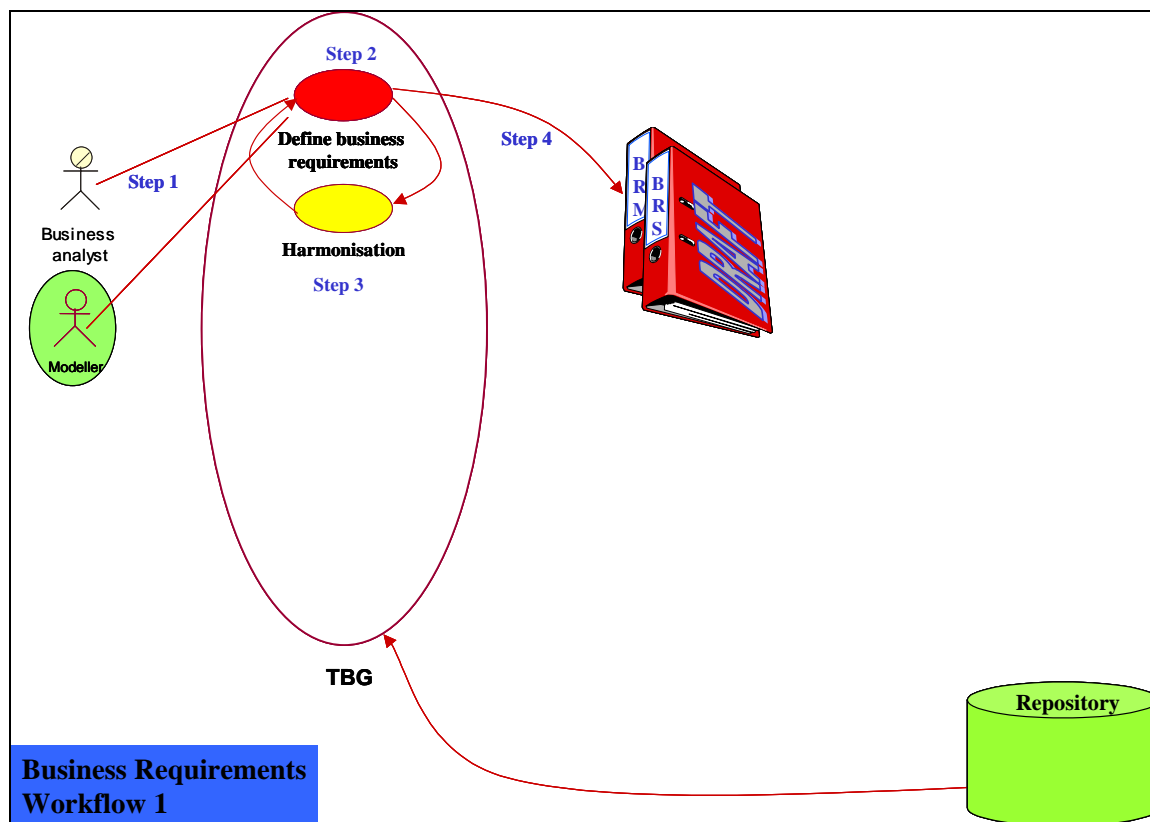
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105 4 Workflow process procedure

106 4.1 Overview

107 The following sections describe the UN/CEFACT Forum workflow procedure that will enable
 108 business requirements to be developed into technology solutions in an efficient and effective
 109 manner.

110 4.2 Business requirements definition



111

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Figure 1: Workflow 1

113 4.2.1 Business requirements project request submission

114 The process begins when the TBG receives a new project request (Figure 1, Step 1). New
 115 project requests may be submitted by any UN/CEFACT group or by a recognised
 116 organisation external to UN/CEFACT.

117 All new project requests shall be processed by the TBG.

118 The TBG Chair shall forward TBG approved project requests to the FCT for information
 119 in the case of TBG specific projects or for approval in the case of UN/CEFACT projects.

120 Projects are assigned to a particular TBG working group or to a specific project team.
 121 Prior to project approval a project manager must have been assigned to the project by the
 122 TBG.

123 **4.2.2 Business Requirements Specifications development**

124 The BRS (Business Requirements Specification) document is developed within the TBG
125 working group or project team in accordance with the UN/CEFACT Modeling Methodology
126 (UMM). The TBG project manager shall lead the project team in developing the BRS.

127 The BRS contains the necessary UMM artifacts (e.g. use case diagrams, collaboration
128 diagrams, class diagrams, etc.). It is the formal document that describes the business
129 requirements. The BRS shall conform to the BRS Template (CEFACT/ICG/005). It is a
130 document that must be formally approved by all interested parties through the TBG.
131 Collectively the BRS content becomes the foundation of the business information content of
132 the UN/CEFACT repository.

133 Normally this is accompanied by a RSM (Requirements Specification Mapping) document.
134 The RSM shall conform to the RSM Template (CEFACT/ICG/006). It represents the
135 technical content of the BRS. It also documents any technology solutions (such as XML or
136 UN/EDIFACT) that are required (Figure 1, Step 2).

137 **4.2.3 Requirements Specification Mapping development**

138 The RSM requests one or more specific technology solutions for the BRS. It becomes the
139 working document that is exchanged between the three operational groups for the
140 development of the technology solutions (Figure 1, Step 2).

141 The RSM originates in the TBG and is the key liaison document that is circulated between the
142 operational groups during the BRS implementation process. The document goes through
143 several steps.

- 144 1. The RSM is initiated within the TBG.
- 145 2. The document is approved by the TBG harmonization function for implementation
146 when all existing Core Components and candidate Core Components have been
147 identified to satisfy the business requirements defined in the BRS.
- 148 3. The BRS and RSM are forwarded to the ICG for registration after formal approval by
149 the TBG.
- 150 4. The ICG transforms the draft Core Components into Core Components, or in
151 collaboration with the TBG project manager and the TBG harmonization function,
152 replaces requested draft Core Component(s) with existing Core Component(s). The
153 RSM is updated accordingly.
- 154 5. The ICG registers the BRS and places the RSM in a working repository for
155 processing by the ATG.
- 156 6. The ATG uses the RSM to develop the technology solution(s). During the
157 transformation process the RSM may be modified by the ATG in agreement with the
158 TBG project manager. The ATG may also identify new candidate Core Components.
159 In this case, the RSM is recycled through the TBG for processing.
- 160 7. Once the transformation process is completed, the finalized RSM is registered in the
161 repository by the ICG.

162 **4.2.4 Harmonization**

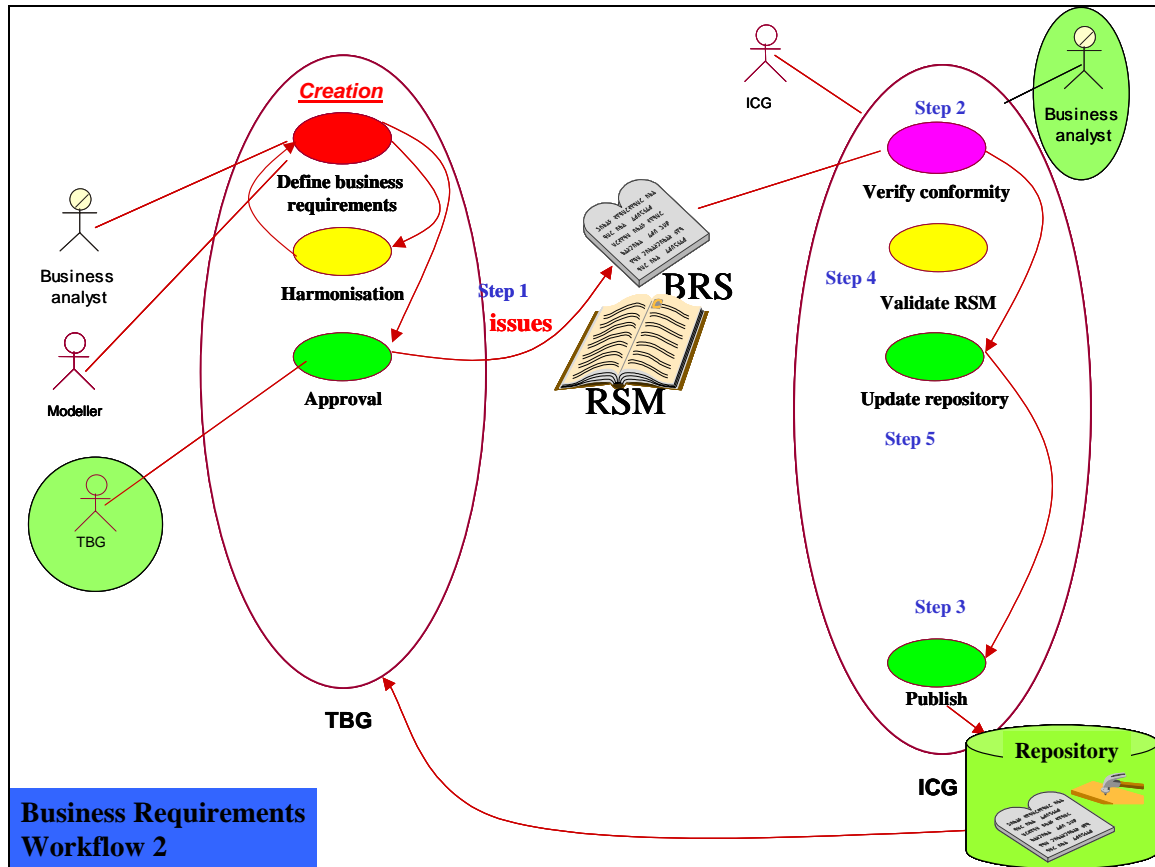
163 The BRS and RSM are harmonized within the TBG against the existing repositories. The
164 TBG harmonization function includes the task of transforming candidate Core Components
165 into draft Core Components (Figure 1, Step 3).

166 **4.2.5 Validation and Approval**

167 The TBG as a whole validate and approve the BRS and the RSM (Figure 1, Step 4).

168 **4.3 Finalize the BRS for publication**

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Figure 2: Workflow 2

172 **4.3.1 Verify the BRS**

173 The approved BRS is then submitted to the ICG for publication in the UN/CEFACT
174 repository (Figure 2, Step 1). Any accompanying RSM is submitted at the same time and shall
175 be used within the rest of the process as the base working document.

176 The ICG shall verify the BRS to ensure that it is in Conformance with the rules defined for its
177 publication. In other words it verifies that the BRS is correctly formatted and contains all
178 mandatory details (Figure 2, Step 2).

179 **4.3.2 Publish the BRS**

180 The ICG publishes the verified BRS at the next public release (Figure 2, Step 3).

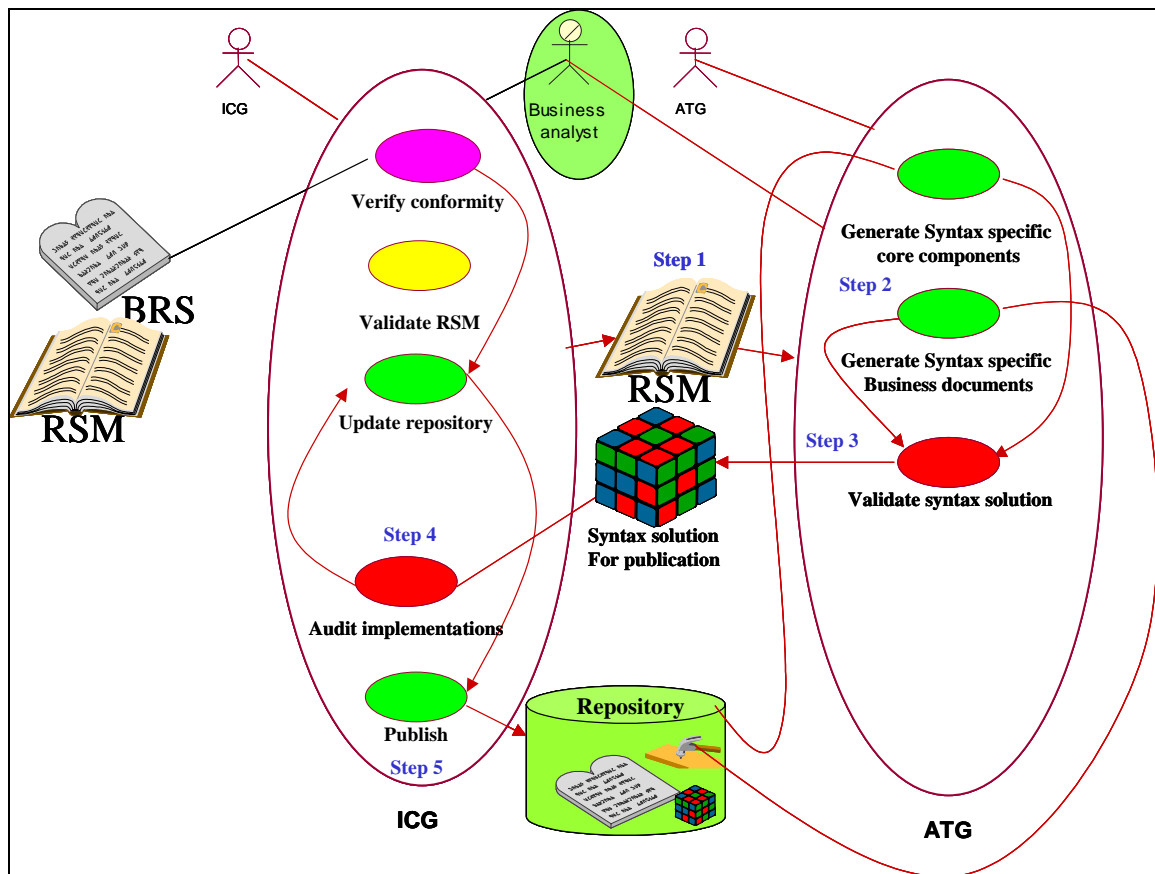
181 **4.4 Validate the RSM**

182 The RSM is processed by the ICG to validate any draft Core Components and other UML
183 artifacts for correctness and the registration of new syntax neutral Core Components as
184 appropriate (Figure 2, Step 4).

185 The RSM is updated to ensure all draft Core Components are assigned to new or existing
 186 Core Components in consultation with the TBG project manager and the TBG harmonization
 187 function. All new Core Components are published in the repository at the next publication
 188 release (Figure 2, Step 3).

189 The ICG registers the RSM in a working repository and informs the ATG that it is available
 190 for progressing with the development of the designated technology solution(s) (Figure 2, Step
 191 5).

192 4.5 Technology solution transformation and publication



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Figure 3: Workflow 3

195 4.5.1 Technology solution transformation

196 The RSM is forwarded by the ICG to the ATG for transformation once all the necessary Core
 197 Components have been identified or registered (Figure 3, Step 1).

198 ATG works in close cooperation with the TBG project manager to ensure a successful
 199 transformation.

200 The ATG develops the technology solution specification in the targeted technologies, such as
 201 XML or UN/EDIFACT. This is carried out in cooperation with the TBG project manager
 202 (Figure 3, Step 2).

203 The ATG may raise issues that require modification of the RSM. Any modification shall be
 204 applied in consultation with the TBG project manager. If necessary, the ATG may make a
 205 request to the TBG to create new syntax neutral Core Components.

206 The ATG shall ensure that the RSM is correctly updated with all modifications.
207 The ATG may receive change requests to modify the technology solution(s) directly from the
208 TBG. This would occur, for example when the change request does not impact the BRS.

209 **4.5.2 ICG publication**

210 At the conclusion of the ATG activity the final version of the RSM, along with the technology
211 solution, is forwarded by the ATG to the ICG for publication (Figure 3, Step 3).

212 Prior to publication, the ICG Audits the technical solution to ensure that it correctly reflects
213 the BRS. The Audit does not attempt to determine whether the technical solution is good or
214 bad (Figure 3, Step 4).

215 After a successful Audit the ICG publishes the technology solution(s) in the appropriate
216 repository (Figure 3, Step 5).

217 The ICG shall ensure that the newly modified repository content is made available in a timely
218 manner and that the content conforms to the prevailing UN/CEFACT publication rules.

219 **5 Bulk Core Component and/or UML Artifact** 220 **submission**

221 In general all candidate Core Components and/or new UMM compliant UML artifacts can
222 only be submitted in conjunction with a BRS. However, in certain circumstances it may be
223 necessary to permit the bulk submission of candidate Core Components and/or UML artifacts.
224 These submissions are made through the TBG. For example, a bulk submission is possible
225 when a specific sector submits a set of candidate Core Components and/or UML artifacts that
226 it has extracted from an existing repository of business processes.

227 This approach is provided only to facilitate the mass update of the repository.